













Wednesday 23 November, 2016





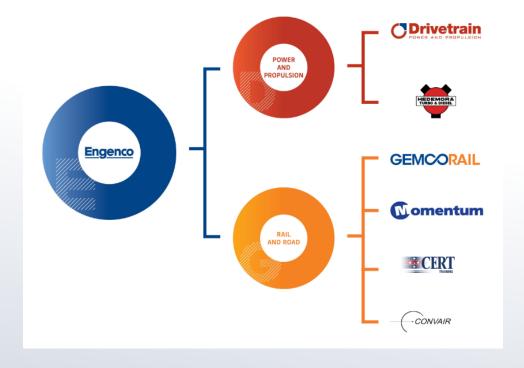








## Group Structure









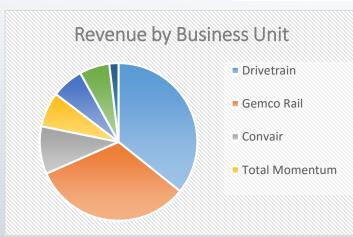


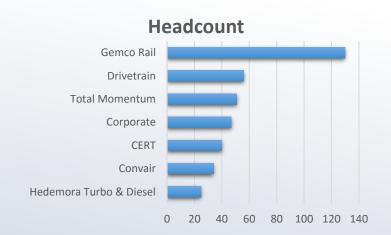




# Consolidated Operational Highlights:

	2016	2015
	\$000	\$000
Revenue from continuing operations	132,764	126,966
EBITDA from continuing operations	6,722	130
EBIT from continuing operations	2,636	(4,850)
Profit / (loss) after tax from continuing operations	2,497	(5,947)
Profit / (loss) from discontinued operations, net of tax	1,643	(26,723)
Profit / (loss) after tax for the period	4,140	(32,670)
Net assets	49,094	44,869
Net debt	5,368	15,852

















# Business Unit Operational Highlights



Drivetrain Power and Propulsion is an established provider of technical sales and services to the mining, rail, transport, defence, marine, construction, materials handling, automotive, agriculture, and power generation industries. Its services span the complete engineering life-cycle for heavy mobile powertrain systems, large-frame turbochargers, heavy diesel and gas power generation, and gas compression equipment.

Operational Performance Info	FY16 ('000)	FY15 ('000)
Revenue	57,324	50,746
EBITDA	5,711	1,265
NPBT	4,871	321

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- Maintenance, Repair, and Overhaul
- Design, Installation, and Commissioning
- Genuine component and spare parts distribution
- Field service
- Technical and engineering services in remote locations
- Equipment life extension













# Business Unit Operational Highlights:

GEMCORAIL

Gemco Rail specialises in providing fleet-management service to national rail operators and in the manufacture, refurbishment and overhaul of rail equipment. Gemco Rail provides wagon and locomotive scheduled and ad-hoc maintenance services and manufactures custom designed and

engineered new and refurbished wagons, bogie component parts and associated rail equipment.

Operational Performance Info	FY16 ('000)	FY15 ('000)
Revenue	45,480	39,047
EBITDA	5,263	798
NPBT	2,993	(1,741)

#### Services and Products include:

- Locomotive maintenance and refurbishment
- Wagon maintenance, manufacture, and refurbishment
- Wheels, bearings, and bogies services
- Engineering services
- Above and Below rail products















# Business Unit Operational Highlights:



Total Momentum offers a range of workforce provisioning services to the rail and rail infrastructure industries including: professional recruitment, labour hire, and infrastructure maintenance services.

Operational Performance Info	FY16 ('000)	FY15 ('000)
Revenue	9,709	17,359
EBITDA	1,263	1,293
NPBT	1,242	1,058

- · Rail Operations Personnel
- Track Protection Services
- Rail Infrastructure Maintenance Labour Services
- Rail Infrastructure Maintenance Services















# Business Unit Operational Highlights:



CERT Training is a Registered Training Organisation (RTO) that provides responsive, flexible, and innovative training, assessment and recertification services to the Australian rail industry.

Operational Performance Info	FY16 ('000)	FY15 ('000)
Revenue	8,390	8,936
EBITDA	2,123	1,820
NPBT	2,026	2,717

- Nationally Recognised Training
- Skill Need Analysis
- Development and Implementation of Training Programs















# Business Unit Operational Highlights:



Convair Engineering specialises in the design, manufacture, and repair of steel and aluminum pneumatic tankers for the transport of bulk dry and viscous products via road and rail

Operational Performance Info	FY16 ('000)	FY15 ('000)
Revenue	13,221	14,718
EBITDA	694	1,734
NPBT	468	1,569

- Engineering
- Manufacture/Fabrication
- Maintenance, Repair, and Overhaul
- Plant, Equipment, and Component Sales







Lift Quality of

Personnel

Performance

System

**Plans** 

Learning

 Formal Education assistance

• HiPo

Succession

Programme

**Programme** 

Management









**GEMCORAIL** 

# Key Elements Summary

#### Sustainment

#### **Drive Efficiencies**

- Maintain Lean pressure
- Invest in machinery and technology
- Extend efficiency improvements into all areas

#### Review Poor Performers

- Analyse and interrogate at Profit Centre level
- Adjust where necessary or not strategic

#### Growth

#### Penetrate Major Customer base

- Raise corporate profile
- Provide high quality products and services
- Build credibility
- Focussed business development

## Expand Product Offerings

- Seek new alliances
- Seek new product agency agreements
- Expand into aligned product and service offerings

















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