

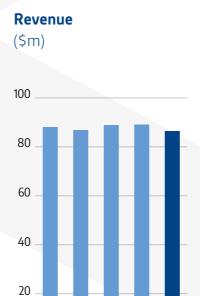


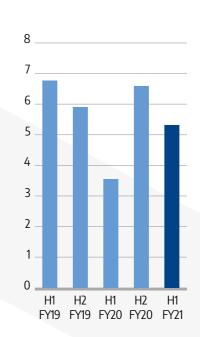




Company highlights

- The Engenco Group has delivered a steady H1 result in mixed market conditions, benefiting from our diverse business portfolio.
- A similar second half is anticipated (inclusive of gains from the sale of assets), resulting in FY21 NPBT to be broadly in line with FY20, subject to no material pandemic-related change to trading conditions.
- Consistent interim dividend of 0.5 cents per share declared, recognising the Group's sustained profitability outlook and sound cash position.

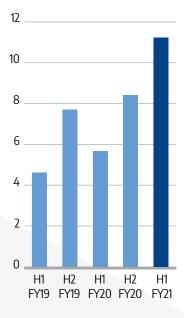




Net Profit Before Tax

(\$m)





Engenco Investor Presentation March 2021

FY19 FY19 FY20 FY20 FY21

Results summary

	Dec 20 \$'000	Dec 19 \$'000
Revenue	86,423	88,960
EBIT	6,085	4,189
Profit before tax	5,316	3,552
Net operating cash flow	11,233	5,686

H1 FY21 achievements:

- \$5.3m NPBT a 49.7% increase with gains delivered from a number of past strategic investments.
- A further strengthened balance sheet and 97.6% improvement in net operating cash flow showing prudent management of working capital.

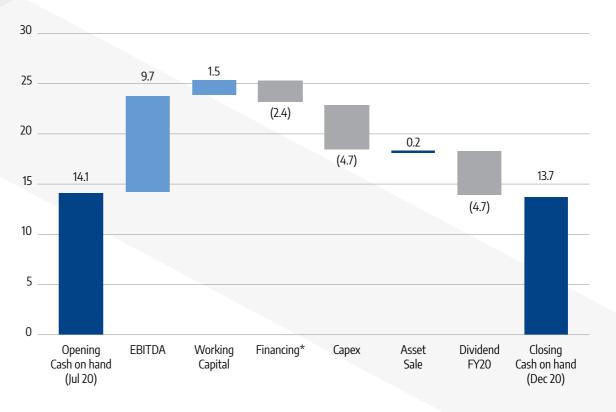


Major cash flow movements

approach to capital reinvestment and returns to shareholders via dividends.

The Group continues to generate strong net operating cash flow with a balanced

Major Cash Flow Movements (\$m)



^{*} Financing relates to lease payments under AASB 16

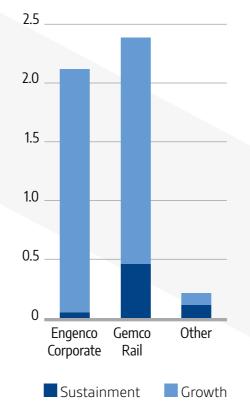
Sustainably investing to grow

Our capital investment program continued throughout the period with \$4.7m invested in growth and sustainment projects.

Gemco Rail's Gladstone site is now operational with investment continuing in machinery to enable future growth of the site.

The Engenco Corporate growth investment relates to the strategic land purchase, for future development, in Forrestfield Western Australia adjacent to our largest production site.





Engenco consolidated capex:

\$4.1m
Growth
(H1 FY20 \$6.0m)

\$0.6m
Sustainment
(H1 FY20 \$0.7m)

Health, Safety and Wellbeing

- Covid Safe Plans implemented in accordance with medical advice and government requirements ensuring a safe environment for all staff and visitors allowing the business to continue operations;
- Continued consolidation of HSEQ Management Systems including revision of Sharepoint/ Intranet platform; and
- High performance culture development focused on Safety leadership.

55.7%

LTIFR

Improvement from H1 2020.

35.7%

TRIFR

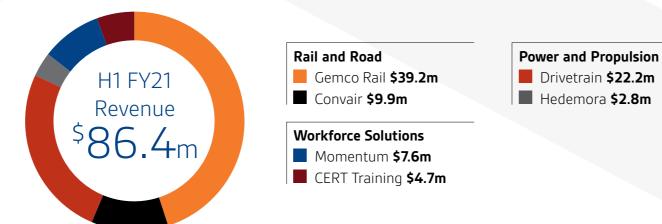
Improvement from H1 2020.

Make Safe



Business unit overview



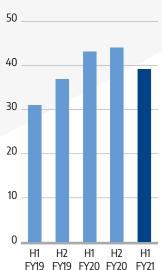


Rail and Road

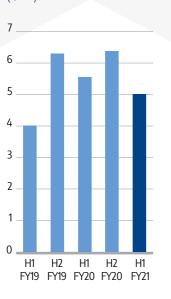
GEMCORAIL

Revenue

(\$m)



Net Profit Before Tax (\$m)



- Revenue decreased 9% to \$39.2m due to timing of customer projects, resulting in a 10% decline in NPBT after strong growth in prior periods; and
- A new facility in Gladstone contributed strongly to the result and exceeded expectations.

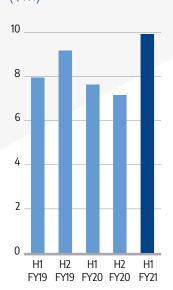




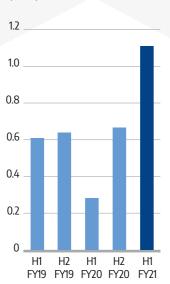
Rail and Road



Revenue (\$m)



Net Profit Before Tax (\$m)



- Revenue increased due to a backlog of tankers arriving from Germany which COVID-19 restrictions delayed in H2 FY20; and
- Demand for steel tankers returning and continued focus on production efficiency and customer innovation.

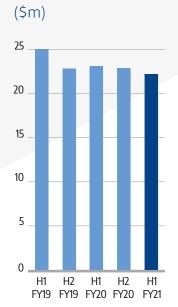




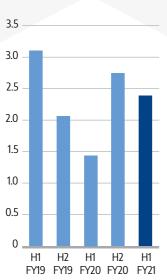
Power and Propulsion

O Drivetrain

Revenue



Net Profit Before Tax (\$m)



- NPBT improvement realised from prior period branch rationalisation and expansion of Newcastle and Adelaide facilities;
- New Kalgoorlie facility being established to capture booming hard-rock mining industry; and
- Additional products and services being added to Drivetrain's portfolio.

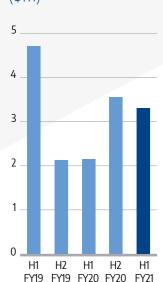




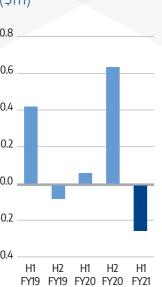
Power and Propulsion



Revenue (\$m)

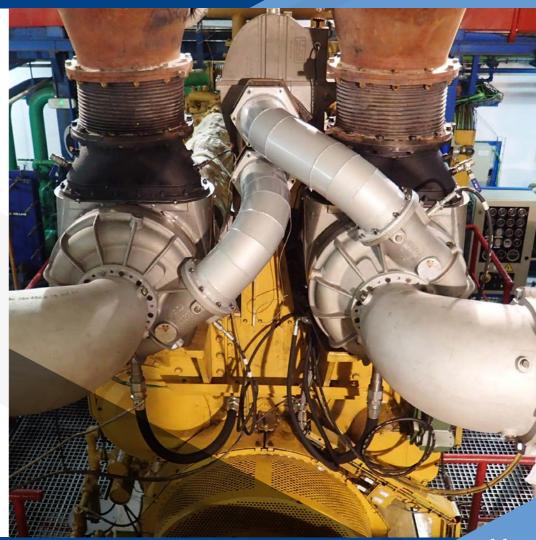


Net Profit Before Tax (\$m)



- Continued penetration of the Turbocharger retrofit market, particularly in Eastern Europe;
- Pandemic impacted results in Sweden and ongoing investment in the USA, with supply chain delays and travel restrictions impacting business development; and
- New Turbocharger orders received, supporting workshop production in H2.

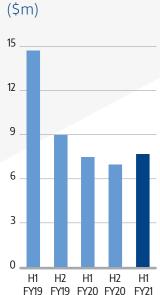




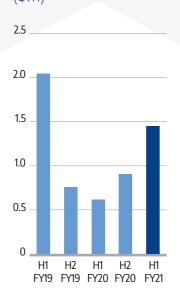
Workforce Solutions



Revenue

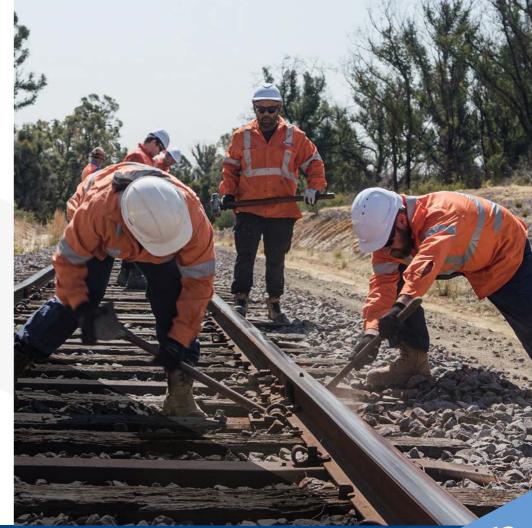


Net Profit Before Tax (\$m)



- Strong rail freight volumes supported stable revenue;
- New customer projects positively impacted margins for the period; and
- Integration with the CERT business to realise benefits of a combined Workforce Solutions continued.



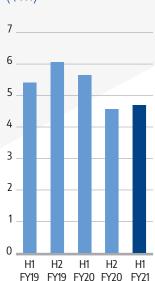


Workforce Solutions

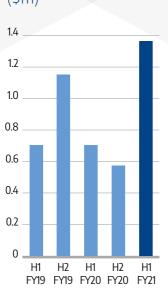


Revenue

(\$m)

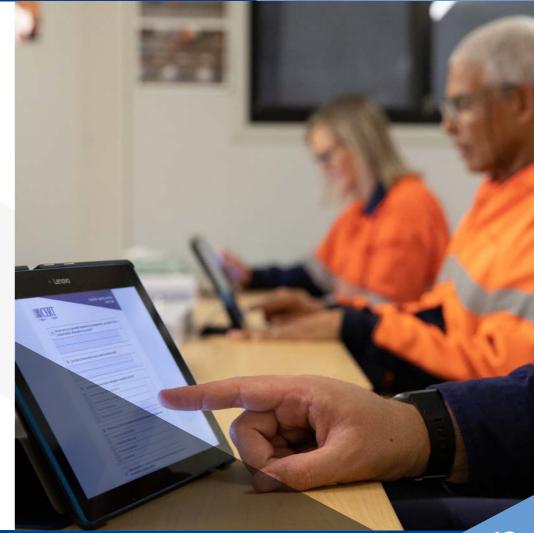


Net Profit Before Tax (\$m)



- Demand for CERT training services rebounded as COVID-19 restrictions eased;
- A transition to online assessment and optimisation of training resource utilisation positively impacted margins; and
- Integration with the Momentum business to realise benefits of a combined Workforce Solutions continued.





Strategy

The Group will continue to support our customers' needs through the continued expansion of our range of goods and services and investment in people, plant and technology.

This will deliver long-term customer benefits and a sustainable future for the Group.





Group outlook

• Steady flow of prospects in our market sectors for maintenance, spare parts and capital sales;

• Technology and People focus to meet constraints and opportunities;

• Challenges brought by pandemic not over but have been manageable to date;

 Well positioned to take advantage of acquisition opportunities;

• Optimistic about the future and continuing investment to deliver long-term sustainable projects to support our customers.



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