## Engenco **Engenco Limited Investor Presentation March 2017**

EGN Investor Presentation March 17



Financial

**Highlights** 

**Results** 



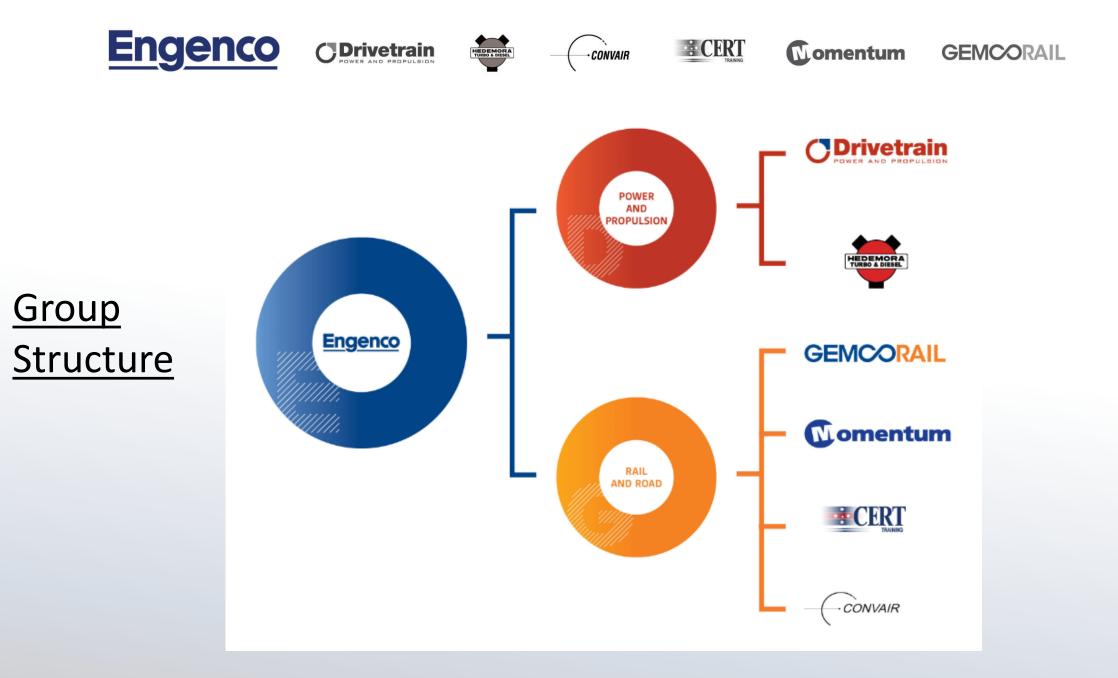




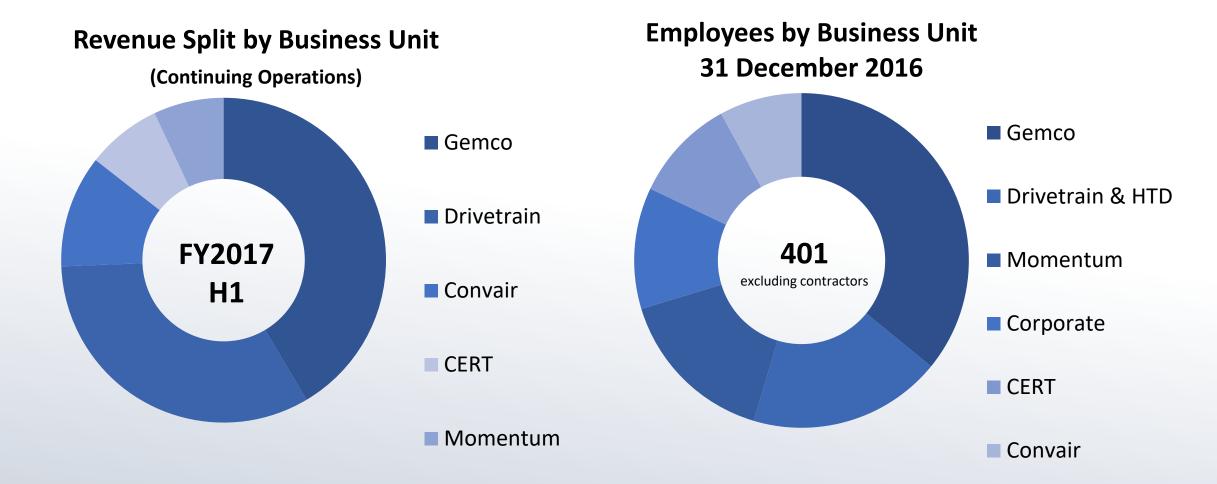


um GEMCORAIL

Engenco Group	FY16	FY16	FY17
\$ ' 000	H1	H2	H1
Revenue from continuing operations	65,295	67,469	62,426
EBITDA from continuing operations	4,614	2,108	5,556
EBIT from continuing operations	2,130	506	3,790
Profit / (loss) after tax from continuing operations	2,688	(191)	3,425
Profit / (loss) from discontinued operations, net of tax	(824)	2,467	(538)
Total profit / (loss) after tax	1,864	2,276	2,887
Net operating cash flow	6,286	4,768	5,801
Net assets	47,250	49,094	51,516
Net cash / (debt)	(10,246)	(5,368)	4,255















**GEMCORAIL** 

	Financier	Facility type/limit	Drawdown @ 31 Dec 2016	Maturity
	Elph Facility	\$15m revolving credit facility	\$7.5m	30 April 2018
Funding	Commonwealth Bank of Australia	\$2m multi-option facility (cash-backed)	\$1.9m	30 June 2018
Facilities	Nordea Bank AB	SEK 12m overdraft facility	Nil	Rolling
Overview	Cash and Cash Equ	ivalents at 31 December 2016	\$12	.1M

Cash and Cash Equivalents at 31 December 2016 \$12.1M

- ✓ Cash generation performance has been strong
- ✓ Substantial debt reduction achieved now net cash positive position
- ✓ Significant headroom and flexibility available to address growth opportunities









CONVAIR



Drivetrain

Segment Operational Performance	FY17 H1 ('000)
Revenue	20,562
EBITDA	2,540
NPBT	2,236

#### **Services and Products include**

- Maintenance, Repair and Overhaul
- Design, Installation and Commissioning
- Genuine component and spare parts distribution
- Technical and engineering services in remote locations
- Equipment life extension

- Resumption of mining customers' operational expenditure
- Strengthened distribution agreements
- Expanded services and complementary product range
- Gas compression innovations
- Technical and engineering services in remote locations
- New-generation large engine turbocharger
- New defence projects







CONVAIR



**M**omentum

**GEMCORAIL** 

## **Business Unit** Operational Highlights:

	EBITDA NPBT
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## **GEMCORAIL**

Segment Operational Performance	FY17 H1 ('000)
Revenue	25,898
EBITDA	5,298
NPBT	4,229

#### Services and Products include

- Rail fleet management
- Wagon maintenance, manufacture, • and refurbishment
- Locomotive maintenance and • refurbishment
- Wheelset, bearings, and bogies • services
- Engineering services
- Above and below rail products

- Strategic location and prime facilities attracting key customers
- Miners seeking alternatives
- Growth in customers' fleet utilisation
- Strategic partnerships and collaborations with global rail ٠ component and product OEMs
- Road to Rail freight migration
- Passenger segment set to grow









CONVAIR

**GEMCORAIL** 

### <u>Business Unit</u> <u>Operational</u> <u>Highlights:</u>



## **M**omentum

Segment Operational Performance	FY17 H1 ('000)
Revenue	4,366
EBITDA	766
NPBT	744

#### Services include

- Highly skilled rail operations personnel provision
- Track protection services
- Rail infrastructure maintenance services
- Specialist equipment rental

- Freight rail operators seeking flexible staffing arrangements
- National rail construction spend forecast to increase
- Victoria rail infrastructure projects underway
- Miners seeking operational alternatives





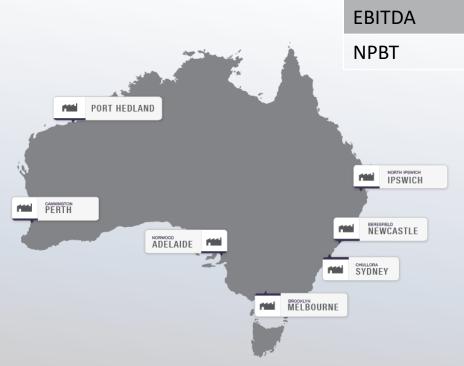




**M**omentum

**GEMCORAIL** 

## **Business Unit Operational Highlights**:



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	TRAINING	G

Segment Operational Performance		FY17 H1 ('000)	
Revenue		4,646	
EBITDA		635	
NPBT		581	
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#### Services include

- Nationally Recognised Training •
- Skills requirements analysis •
- **Development and** • implementation of training programs

- ssing on compliance
- quality training outcomes
- aligned skills training
- orkers
- vernment funding for training programmes





MELBOURNE





GEMCORAIL

## <u>Business Unit</u> <u>Operational</u> <u>Highlights:</u>



Segment Operational Performance	FY17 H1 ('000)
Revenue	6,984
EBITDA	515
NPBT	399

#### Services and Products include

- Manufacture/ Fabrication
- Specialised engineering and custom design
- Maintenance, Repair, and Overhaul
- Plant, Equipment, and Component Sales

- Australian construction industry resurgence
- Depreciated AUD
- Convair spares and components dealer network development in Australia and New Zealand
- New dry and wet bulk transport technologies and products
- Fleet maintenance service offering









**M**omentum

**GEMCORAIL** 

Growth

<u>Group</u> Strategy

# Key Elements Summary

- Sustainment Lift Quality of Personnel Performance Management System Succession Plans • HiPo Programme Learning Programme
  - Formal Education assistance

- **Drive Efficiencies**
- Maintain Lean pressure
- Invest in machinery and technology
- Extend efficiency improvements into all areas

#### **Review Poor** Performers

- Analyse and interrogate at Profit Centre level
- Cull where necessary or not strategic
- services • Build credibility

Raise

corporate

Provide high

products and

profile

quality

Penetrate Major

Customer base

 Focussed business development

#### **Expand Product** Offerings

- Seek new alliances
- Seek new product agency agreements
- Expand into aligned product and service offerings

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